


**Rockingham County, Virginia**  
**FY22**  
**County Administrator's Proposed**  
**Budget**



**APRIL 14, 2021**

# Current (FY21) Budget



- **FY21 Adopted Budget \$376,081,303**
  - General Fund \$139,812,487
- **Revenue Projections**
  - Real Estate, Personal Property and Machinery & Tools Tax are all strong
  - Sales Tax, Meals Tax, Lodging Tax are also stronger than expected at this time last year
  - We are keeping an eye on Court Fees and Recreation Fees as they seem to have been affected most by Covid-19
- **Revenue Projected for General Fund \$139,812,487**

# CARES Act



- **\$14,299,294 in CARES funding in FY21**
  - Fire/Rescue/Sheriff/Jail Salaries - \$6,300,000
  - Funding to the schools - \$2,074,190
  - Support to towns - \$1,065,883
  - Personal Protective Equipment - \$1,000,000
  - Administration Building Modifications and Technology - \$1,000,000
  - Storage Building - \$670,000
  - Ambulances - \$678,494
  - Small Business Grants - \$500,000
  - Overtime - \$300,000
  - Nonprofit Grants - \$234,000
  - COVID-19 Test Sites - \$250,000

# FY22 Budget Summary



**FY22 General Fund Budget reflects an increase of \$11.2M or 8%, over the FY21 Adopted Budget**

○ Major Revenue **Increases** include:

- ✦ \$3.5M increase Real Estate Revenue due to new construction
- ✦ \$1.2M increase to Personal Property Tax due to an increase in assessed values in the County
- ✦ \$2.0M increase to Machinery & Tools Tax due to new equipment being added to industry in the County
- ✦ \$825K due to an increase in Local Sales & Use Tax
- ✦ \$800K due to an increase in Meals Tax from 4% to 6%
- ✦ \$500K due to a new Cigarette Tax
- ✦ \$357K increase funding from Compensation Board
- ✦ \$1.7M increase usage of Fund Reserve for one-time capital items

# FY22 Budget Summary

## *(Continued)*



**FY22 General Fund Budget reflects an increase of \$11.2M or 8%, over the FY21 Adopted Budget**

- Major Revenue **Decreases** include:
  - ✦ \$271K decrease in Recreational Programs due to COVID-19
  - ✦ \$375,500 reduction in State Aide due to the loss of Recordation Taxes which account for \$275K
  - ✦ \$990,426 reduction in use of Health Insurance Fund Reserve

# FY22 Budget Summary

## *(Continued)*



**FY22 General Fund Budget reflects an increase of \$11.2M or 8%, over the FY21 Adopted Budget**

**○ Major Expenditure Increases include:**

- 5% salary increase to for Constitutional Officers and employees, backed by state revenue
- Bring base pay of all Fire/Rescue and Sheriff Personnel to \$40,000 and handle compression issues along the line of employees
- 3% COLA for other County Employees
- Up to 2% Merit for other County Employees
- Provide support for School Operating Fund, additional \$4.0M
- Add 2 positions in Fire/Rescue for Clover Hill Area
- Add 1 Deputy Sheriff to assist in essential areas of the County
- Add 1 Environmental Inspector in Community Development

# FY22 Budget Summary

## *(Continued)*



**FY22 General Fund Budget reflects an increase of \$11.2M or 8%, over the FY21 Adopted Budget**

**○ Major Expenditure Increases include:**

- Add 2 Custodians to provide additional coverage in County office buildings
- Continues vehicle replacement program
- Continue to fund increased operating needs of the Middle River Regional Jail to include bed rentals
- Support capital infrastructure upgrades in the Harrisonburg-Rockingham Emergency Communications Center
- Provide funding for construction of new Fire Station on Route 11 North
- Provides funding for construction of Maintenance Building at the Rockingham Park at the Crossroads

# FY22 Budget Summary

## *(Continued)*



- **FY22 Budget proposal maintains commitment to:**
  - Follow County's financial policies
  - Address needs for both County and Schools
  - Attempt to minimize the impact on County taxpayers



# Commitment to Fiscal Responsibility



- Sustain County's AAA bond rating
- Be prepared to respond to changing economic conditions
- Use one-time revenue sources for one-time, non-recurring items
- Health insurance rates that responsibly reflect claims projections

# Commitment to Schools



- Increase
- \$68,366
- Fund sch
- of \$334,

FY 2018 Actual Required Local Effort (RLE)  
for the Standards of Quality

Division Name	Percent of FY 2018 Actual Expenditures for Operations Above RLE
WESTPOINT	265%
CHARLOTTESVILLE	191%
ARLINGTON	188%
FALLS CHURCH	186%
LOUDOUN	166%
COLONIAL HEIGHTS	165%
ALBEMARLE	158%
<b>ROCKINGHAM</b>	<b>158%</b>
FREDERICK	139%
BOTETOURT	124%
HARRISONBURG	115%
AUGUSTA	99%
MONTGOMERY	96%
HENRICO	81%
HANOVER	75%
PAGE	55%
ROCKBRIDGE	65%
SHENANDOAH	88%
STAUNTON	89%
WAYNESBORO	123%

**2017**  
**147%**

d  
ments  
decrease

# Commitment to Employees

- Increase base pay for Fire/Rescue and Sheriff employees to \$40,000
- Funds 5% COLA for all Constitutional Officers
- Funds pay increases for all other county employees
- 2 Fire/Rescue positions
  - Clover Hill Response Area
- 2 new Sheriff Deputy's
  - Patrol Deputy
  - School Resource Officer
- Community Development
  - 1 New Environmental Inspector
- Public Works
  - Deputy Director of Public Works

# Emergency Services Challenges



- **Drop in Volunteer Service**
- **Time Commitment**
- **Greater level of training required**
- **Buildings and apparatus**
- **County Paid Fire and Rescue Staff**
  - 2000 ~ 36 employees
  - 2018 ~ 86 employees – SAFER Grant
  - 2019 ~ 94 employees
  - 2020 ~ 96 employees
  - 2021 ~ 105 employees
  - 2022 ~ 107 employees
- **Radio System**

# Commitment to Citizens/Customers



- **Spend wisely**
- **Focus on planned, steady growth**
- **Continue to provide quality Education**
- **Continue to provide quality and timely Fire and Rescue response**
- **Continue to provide law enforcement coverage**
- **Continue to provide alternative programs**

# Alternative Programs



- Crisis Intervention Team (CIT) Coordinator & training program
- Mental Health pod at RHRJ
- Special Needs pod (alternative to Segregation) at RHRJ
- CITAC Coordinator & program at Sentara RMH
- Mobile Crisis Action & Response Team – RCSO & CSB
- CSB full time position at RHRJ and 24/7 on-call availability
- Future Generations / Strength in Peers re-entry program
- Day reporting at Gemeinschaft Center
- Work Release program at MRRJ
- ~~Immediate Sanctions Program~~
- Drug Court / diversion program –
- Re-entry workshops held weekly at RHRJ
- Addiction (drug/alcohol) classes held weekly at RHRJ
- Pre-Trial Services / expanded GPS monitoring program
- Chaplain support / re-entry program expanded at RHRJ (3x per week)
- Criminal Justice Planner
- Re-entry Coordinator
- \$5 Million each from County and City for DSS Facility upgrades and expansion

# Balancing the Budget



**The FY22 Proposed Budget is balanced at a Real Estate Tax Rate of \$0.74 per \$100 of assessed value**

- No increase to the real estate tax rate proposed
- The value of 1 cent on the Real Estate tax rate is \$810,000 in FY 2022

# American Rescue Plan Act (ARPA)



- **ARPA Funding – \$7.6M in FY21 and \$7.6M in FY22**
  - Infrastructure
    - ✦ Broadband Study
    - ✦ Middle River Regional Jail Renovations & Expansion
    - ✦ Court Infrastructure
  - Businesses
  - Nonprofits

**\*\*One-time funding – not recurring expenses\*\***



# Fund Reserves



- **FY22 Proposed Budget uses \$2,313,814 of Fund Reserve for one-time items**
  - First half of the Route 11 North Fire Station
  - Maintenance Building at Rockingham Park @ the Crossroads
  - Various site improvements at County Buildings
- **Projected Fund Balance for June 30, 2021, \$31.5M**
- **Fund Balance minimum policy of 15% requires \$23.4M**

# CIP FY22 - 26



- CIP Committee met in the fall of 2020 and recommended a set of projects to the Planning Commission
- Planning Commission approved the CIP on December 1, 2020
- Major projects slated for FY22 are proposed in this budget

Spotswood High School Turn Lane	\$	500,000
US 340 @ Island Ford Intersection Impr	\$	80,000
Technology Drive Extension	\$	550,000
North Area Response Station	\$	1,250,000
HRECC Construct New ECC	\$	650,000
HRECC Replace Microwave Radio Syste	\$	1,250,000
County Security Upgrades	\$	30,000
Administration Building HVAC	\$	75,000
Maintenance Building at Park	\$	210,000
Lakewood Sewage Pump Station	\$	750,000
Cross Keys Sewage Pump Station	\$	50,000
Peak Water Tank	\$	800,000
Peak Water Tank	\$	1,910,000
Fieldale Place Sewer Rehabilitation	\$	110,000
Three Springs Water plant sinkhole rep	\$	100,000
Cheese Run Sewer Station Access	\$	80,000
White Grass Knob TV Tower	\$	110,000
<b>TOTAL USES</b>	<b>\$</b>	<b>8,505,000</b>

# CIP Updates



- **Proposed CIP Updates for FY23-27 are:**
  - Middle River Regional Jail Renovations & Expansion
  - Courthouse Space
  - Broadband Study

# Capital Projects Fund



- **Spotswood High School Turn Lane was funded in FY21**
- **North Area Response Station - \$1,250,000**
- **Rockingham Park @ the Crossroads Maintenance Building - \$500,000**
- **Emergency Communications Center Upgrades - \$650,000**

# Harrisonburg-Rockingham Social Services District



- Provides community-based services for the self-reliance and protection of citizens
- Total budget \$19,787,472
  - State and Federal Funding \$15,060,617
- Local Expense
  - County - \$2,591,975
  - City - \$1,918,034

# Children's Services Act



- **Services through the CSA program totals \$11,000,000, annually.**
- **State Funding**
  - \$6,904,205
- **Local Funding**
  - County - \$2,358,939
  - City - \$1,736,856

# Solid Waste Fund



- **An increase landfill tipping fees included in proposed budget**
  - **Commercial, Industrial, and Residential Waste**
    - ✦ \$52 per ton to \$54 per ton
  - **Construction and Wood Debris**
    - ✦ \$58 per ton to \$60 per ton

# Water/Sewer Fund



<b>Water</b>	<b>Current Rate</b>	<b>Proposed Rate</b>
Base Rate (up to 3.5kgal)	\$12.50	\$15.00
*Note: changing base from 3.5kgal to 4.0kgal		
Over 4,000 gallons	\$3.80	\$4.00

<b>Sewer</b>	<b>Current Rate</b>	<b>Proposed Rate</b>
Base Rate (up to 1kgal)	\$6.00	\$7.00
Per 1,000 gallons	\$5.15	\$5.40



# Countryside Sanitary District



- **Countryside Tax Rate \$0.29/\$100**
  - Proposed is to pay off debt and change tax rate to \$0.00/\$100
- **Water Rates**

<b>Water</b>	<b>Current Rate</b>	<b>Proposed Rate</b>
Base Rate (up to 4kgal)	\$20	\$50
*Note: changing base from 4kgal to 5kgal		
Over 5,000 gallons	\$5	\$10

# Districts/Authorities



- **Lilly Sanitary District**
- **Smith Creek Water & Waste Authority**
- **Countryside Sanitary District**
- **Penn Laird Sewer Authority**
- **Lake Shenandoah Stormwater Control Authority**
- **Massanutten Water and Sewer Authority**

# Conclusion



- **Watch the economy closely**
- **Be prepared to adjust as necessary**
- **Obligated to spend funds wisely**
- **Use ARPA funds wisely as they are “one-time”**
- **Don't increase rates unless necessary**

Thank you

